As I reflect on the completion of my first full year at Second Harvest Food Bank the three words that best describe the foundation of the work have been: learning, discerning, and growing.

I spent time learning by getting to know the organization from the inside out and focusing on our team. People who seek out jobs at Food Banks are a very special group of people. It was a pleasure finding out each of their personal stories, why they chose to come, and why they choose to stay. It was also important to me to learn about those we serve. Our resource-insecure neighbors have survived some incredible circumstances. We embarked upon a strategic planning process in early 2022 and we made sure that we emphasized hearing from as many of our stakeholders as possible. I really believe in giving people a voice, listening to what they are experiencing, and trusting their experience. Consequently, our 3-year Strategic Plan feels really solid because of the variety of people who gave input.

Discerning has been a big part of the first year for me. I have never lacked for vision and innovative ideas. Coming to a new place, I immediately started dreaming, but determining what is feasible for now and what should wait for a more appropriate time takes discernment. We made some improvements to our Tailgates and to how we communicate that were suggested by our neighbors and partners.

I also had to grow as a leader. Being strategic takes time and knowledge. I made myself slow down and encouraged the same from some of our leadership team who were ready to take off in new directions. It would have been irresponsible of me to entertain new directions even if they felt “right” without the data to back up the transition. Now well into my second year, trust has been built, data has been collected, and we are ready to seek new strategic challenges, with the goal of serving the community more effectively.

As always, we commit to keeping the needs and welfare of the food and resource-insecure children, families, individuals, and seniors who struggle every day at the center of our planning and our service.

Sincerely,

Bekah Clawson
President & CEO
Mission
To provide help for today by feeding the hungry and hope for tomorrow by addressing the causes of food insecurity while empowering people toward self-sufficiency.

Vision
To see people in East Central Indiana free from hunger and self-sufficient.

2022 BOARD OF DIRECTORS
Keith O’Neal, Board Chair — Destiny Christian Church International, Inc.
Kim Rattray, Vice Chair — Community Member
Alexis Neal, Secretary — Community Member
Alan Finn, Treasurer — Ball State University
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Brian Nixon — Brian Nixon Family Farms
Brian Ring — Henry Community Health
Bill Schuhmacher — Teachers Credit Union
Anthony Williams — South View Elementary
63,980 people in East Central Indiana are estimated to be food insecure.

- 1 in 7 people
- 1 in 5 children

Food insecurity disproportionately affects People of Color. In East-Central Indiana,

- 1 in 4 Black People
- 1 in 6 Hispanic People
- 1 in 10 White People

are food-insecure.

*Insufficient population data for AAPI or Native Populations
Our vast network of caring community members makes it possible for us to provide Help for Today and Hope for Tomorrow.

In 2022 our distributions consisted of

- **52% Fresh Produce**
- **10% Meat**
- **9% Canned Fruit and Veg**
- **9% Dairy**
- **11% Shelf Stable**
- **4% Bread**
- **3% Non Food**

7,016,900 MEALS made possible
Agency Partners are nonprofit organizations that distribute food, meals, and other resources to increase access for as many neighbors in need as possible.

**2,800,000+ Meals**

made possible through our Agency Partners

**76 Sites**

serving the community with us

“We had one family that it was their first-time needing assistance and they were nervous. **After coming into our center, they were able to not only get food and hygiene items but they were also able to contact work assistance and child care assistance all in one location.** The mother said it really helped to not have to drive all over to receive the help they needed at this time.”

- The Family Resource Center, Muncie
Mobile Distributions, including tailgates, vans, and small community distributions, work with local volunteers to deliver food to communities all across our service area.

3,231,000+ Meals made possible through Mobile Distributions

28 Sites Across eight counties

“Since she sees us every week, one of our regular guests felt at ease with us to reveal her desperate home life situation. This is but one example of the familiarity many of our customers express toward us... they trust us.”

~A volunteer at Industry United Methodist Church’s Van Distribution
Big Idea initiative creates opportunities to connect school staff, families, career presenters, and local organizations to ultimately benefit the entire community. These events unite schools, families, and resource providers in order to distribute resources, build connections, and create opportunities for children to chart a path toward long-term stability.

**808,800+ Meals** made possible in 2022 by The Big Idea

**40 Schools** facilitated The Big Idea in 2022

“This has been one of the best opportunities to serve our community by partnering with our local school and the Big Idea and it has led to so many other opportunities to serve both the school and our community.”

—Tim Fair, Bethany Christian Church, Highland’s community volunteer partner organization
Forward STEPS is our relationship-based empowerment initiative designed to walk alongside under-resourced working families on the journey to self-sufficiency. We make an impact in the community by providing programs to educate people about the issues that create poverty and food insecurity.

895 People became more educated about the effects of poverty

5 Community Trainings including Poverty Simulations and Community Food Experiences

16 Graduates from two Getting Ahead classes.

“Getting Ahead is a great place to help get your life on a better track, giving you tools and resources you can actually use to better your situation and a genuine feeling that you are cared about.”

~Getting Ahead Graduate
Partnering with Second Harvest has given us the opportunity to help veteran families within our community. We are so thankful for the volunteers that help us make our monthly operation full pack a success for the men and women that have sacrificed so much for our country.

- Charlene Kehoe, Journey Home

Operation Full Pack serves veterans, active service members, and their households by providing food and other resources. Through local partnerships with military-serving organizations, Second Harvest provides enough food to fill the meal gap of those who serve our country.

119,000+ Meals
made possible by Operation Full Pack

9 Sites
serving Veterans and Active Service Members with us

"Partnering with Second Harvest has given us the opportunity to help veteran families within our community. We are so thankful for the volunteers that help us make our monthly operation full pack a success for the men and women that have sacrificed so much for our country."

- Charlene Kehoe, Journey Home
The Senior Safety Net creates easy-to-access locations for vulnerable adults over the age of 60 to receive nutritious foods and other resources.

**245,000+ Meals**  
made possible through the Senior Safety Net

**22 Sites**  
serving seniors with us

“This was our first ‘Grocery Store’ that we had at this location. We had 21 volunteers that were all residents. It was wonderful seeing them work together, problem solve, laugh, smile, and share how thankful they were for this Program and to be a part of it. The residents that came through, we heard many compliments and words of gratitude.

One gentleman said, ‘**You have no idea how much of a blessing this is** to me and how much it’s going to help! Thank you! Thank you!’”

- Norman Manor Apartments, Marion
Essential Resource Impact
in 2022

“We pass out diapers to families going to appointments and getting vaccines on time, and this helped us see that the 1-Month visit was the most missed. We did some work around that and attendance is up 14%. If it wasn’t for the connection with Second Harvest we wouldn’t have had that information.”

- IU Health representative from the Healthy Beginnings Program

530,000+ Diapers
distributed in 2021 thanks to our participation in the National Diaper Bank Network

114,000+ Pounds of Hygiene Products
distributed in 2022

239,000+ Period Supplies
distributed in 2022

Addressing food insecurity is only one part of poverty alleviation. Like many food banks, we have realized that our networks allow us opportunities to supply many essential resources, including those not covered by aid programs. Cleaning and hygiene supplies are often skipped as a cost-cutting measure, even though this can lead to health concerns later on. We are glad to provide holistic support to families facing resource-insecurity.
Beginning in June 2022, we set out to have frank conversations in every one of the eight counties we serve. These round-table events were called A Seat at the Table, and they were just that, a chance for everybody in the community to come together and have a discussion about the needs in each specific community and address those as that, a community.

Second Harvest hosted these events, and they were filled with community partners, local leaders, neighbors facing food and resource insecurity, local businesses, and more! We were thrilled in all eight counties to be welcomed by the community. Second Harvest President and CEO, Bekah Clawson attended each of the events to be a part of the discussion and take notes which will inform the work that we will be completing over the next three years as a part of Second Harvest’s new strategic plan.

Each county conversation was unique in the way that individuals share information and their specific needs. These gatherings sparked conversation around topics like communication, gaps in services, equitable access to resources, and much more! Second Harvest Food Bank serves eight counties in East Central Indiana, so we knew that we could not just throw a blanket policy out and have it meet the needs of the neighbors in all the communities that we serve.

We are grateful to everyone who took time out of their day to come and share information. New conversations and ideas are brewing, and we are excited and honored to serve each and every neighbor in need.

Three Big Takeaways

Some families were reporting they got more food than they could use at our Mobile Distributions. In light of this input we created a system that gives guests more choice while also allowing us to spread food further.

We heard about communication obstacles and discussed ways to overcome them.

We found out about more community organizations working to cure hunger and are looking forward to building new bridges with them.
Volunteerism in 2022

4000+ Volunteers joined us in 2022
30,000+ Hours donated in 2022

Some volunteers help for an hour or two and others faithfully offer their time month after month. They work in our warehouse, schools, parking lots, classrooms, churches, and other locations spread out across our eight county service area.

Please join our volunteer family! We will help you find an opportunity that fits your skill sets or interests. Get involved at curehunger.org/volunteer.
Our Supporters in 2022

Second Harvest Retail Distribution Partners

Second Harvest Strategic Partners $50,000+

Ball Brothers Foundation
Community Foundation of Muncie & Delaware County
George & Frances Ball Foundation
Giant Eagle, Inc.
Grace Soule
Harrah’s Hoosier Park
Heart of Indiana United Way
Henry County Memorial Hospital Foundation, Inc
Indiana Department of Health
Red Gold, Inc.
Tyson Foods
Unified Group Services, Inc.

Second Harvest Strategic Partners $25,000+

Ball Brothers Foundation
Community Foundation of Muncie & Delaware County
George & Frances Ball Foundation
Giant Eagle, Inc.
Grace Soule
Harrah’s Hoosier Park
Heart of Indiana United Way
Henry County Memorial Hospital Foundation, Inc
Indiana Department of Health
Red Gold, Inc.
Tyson Foods
Unified Group Services, Inc.
Our Supporters
in 2022

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Community Foundation of Muncie & Delaware County
Community Foundation of Randolph County
Community Foundation of Wabash County
Fresh Thyme Giving Tree Foundation
Gaither Charitable Foundation
George & Frances Ball Foundation
Heart of Indiana United Way
Henry County Community Foundation
IU Health Ball Memorial Hospital Foundation
Madison County Community Foundation
Ray C. McKinley Family Foundation
The Boren Foundation
The Helen Thoele Family Foundation
The Portland Foundation
United Way of Central Indiana
United Way of Jay County
Woodforest Charitable Foundation

Second Harvest
Change Maker
$10,000+
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Madison County Community Foundation
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Kenneth & Ann Wiley

Second Harvest
Community Leader
$9,999-$5,000
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Harold & Ruby Woldmoe
Michael Wright
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George & Kathleen Zink
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<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Individual Giving</td>
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<td>Corporate Donations</td>
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<td>Regional Grants</td>
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<td>All Other Income</td>
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### How we used Your Support

- **Programming**: 92% ($3,314,654)
- **Management**: 6% ($216,173)
- **Fundraising**: 2% ($72,057)

### Value of Food Distributed

$16,166,938

Revenue in 2022: $3,602,884
6621 N. Old SR 3, Muncie, IN 47303
Phone: 765.287.8698
Toll Free: 800.886.0882
Online: curehunger.org
Nonprofit 501(c)3 • EIN 31-1111795